



COMMUNITY HEALTH COMMISSION OF MISSOURI

Financial Statements and Independent
Auditors' Report

YEARS ENDED DECEMBER 31, 2025 AND 2024



Contents

	<u>Page</u>
Independent Auditors' Report	1 - 2
Financial Statements	
Statements of Financial Position	3
Statements of Activities	4 - 5
Statements of Functional Expenses	6 - 7
Statements of Cash Flows	8
Notes to Financial Statements	9 - 14



Independent Auditors' Report

Board of Commissioners
Community Health Commission of Missouri
St. Louis, Missouri

Opinion

We have audited the accompanying financial statements of Community Health Commission of Missouri (a not-for-profit organization), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Community Health Commission of Missouri as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Community Health Commission of Missouri and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Health Commission of Missouri's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Community Health Commission of Missouri's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Health Commission of Missouri's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control related matters that we identified during the audits.



August 17, 2026
St. Louis, Missouri

Community Health Commission of Missouri
Statements of Financial Position
December 31, 2025 and 2024

Assets

	<u>2025</u>	<u>2024</u>
Cash and Cash Equivalents	\$ 7,094,370	\$ 8,574,640
Accounts Receivable	1,494,659	1,930,224
Prepaid Expenses	17,869	21,894
Right-of-Use Asset	<u>182,412</u>	<u>-</u>
Total Assets	<u><u>\$ 8,789,310</u></u>	<u><u>\$ 10,526,758</u></u>

Liabilities and Net Assets

Accounts Payable	\$ 25,363	\$ 53,078
Accrued Expenses	29,200	54,613
Deferred Revenue	3,163,678	4,021,188
Operating Lease Liability	<u>184,086</u>	<u>-</u>
Total Liabilities	<u>3,402,327</u>	<u>4,128,879</u>
Net Assets		
Without donor restrictions	3,993,289	4,251,486
With donor restrictions	<u>1,393,694</u>	<u>2,146,393</u>
Total Net Assets	<u>5,386,983</u>	<u>6,397,879</u>
Total Liabilities and Net Assets	<u><u>\$ 8,789,310</u></u>	<u><u>\$ 10,526,758</u></u>

Community Health Commission of Missouri
Statement of Activities
Year Ended December 31, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Gains and Other Support			
Program fees	\$ 1,166,992	\$ 199,989	\$ 1,366,981
Contributions and grants	112,130	45,000	157,130
Investment income	147,453	-	147,453
Net assets released from restrictions			
Satisfaction of time and purpose restrictions	997,688	(997,688)	-
Total Revenues, Gains and Other Support	2,424,263	(752,699)	1,671,564
Expenses			
Program Services			
Activation	1,509,834	-	1,509,834
Innovation	560,100	-	560,100
T/TA	365,281	-	365,281
Total Program Services	2,435,215	-	2,435,215
Supporting Activities			
Management and general	87,205	-	87,205
Fundraising	160,040	-	160,040
Total Supporting Activities	247,245	-	247,245
Total Expenses	2,682,460	-	2,682,460
Change in Net Assets	(258,197)	(752,699)	(1,010,896)
Net Assets, Beginning of Year	4,251,486	2,146,393	6,397,879
Net Assets, End of Year	\$ 3,993,289	\$ 1,393,694	\$ 5,386,983

Community Health Commission of Missouri
Statement of Activities
Year Ended December 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Gains and Other Support			
Program fees	\$ 1,646,744	\$ -	\$ 1,646,744
Contributions and grants	30,910	2,449,811	2,480,721
Investment income	167,498	-	167,498
Net assets released from restrictions:			
Satisfaction of time and purpose restrictions	441,776	(441,776)	-
Total Revenues, Gains and Other Support	<u>2,286,928</u>	<u>2,008,035</u>	<u>4,294,963</u>
Expenses			
Program Services			
Activation	1,269,112	-	1,269,112
Innovation	467,375	-	467,375
T/TA	597,238	-	597,238
Total Program Services	<u>2,333,725</u>	<u>-</u>	<u>2,333,725</u>
Supporting Activities			
Management and general	77,163	-	77,163
Fundraising	94,262	-	94,262
Total Supporting Activities	<u>171,425</u>	<u>-</u>	<u>171,425</u>
Total Expenses	<u>2,505,150</u>	<u>-</u>	<u>2,505,150</u>
Change in Net Assets	(218,222)	2,008,035	1,789,813
Net Assets, Beginning of Year	<u>4,469,708</u>	<u>138,358</u>	<u>4,608,066</u>
Net Assets, End of Year	<u>\$ 4,251,486</u>	<u>\$ 2,146,393</u>	<u>\$ 6,397,879</u>

Community Health Commission of Missouri
Statement of Functional Expenses
Year Ended December 31, 2025

	Program Services				Supporting Activities			Total Expenses
	Activation	Innovation	T/TA	Total	Management and general	Fundraising	Total	
Assistance to other organizations	\$ 17,236	\$ 6,394	\$ 4,170	\$ 27,800	\$ -	\$ -	\$ -	\$ 27,800
Salaries & related expenses	997,518	370,047	241,335	1,608,900	35,153	123,303	158,456	1,767,356
Legal fees	9,742	3,614	2,357	15,713	1,746	-	1,746	17,459
Accounting	88,776	32,933	21,478	143,187	15,910	-	15,910	159,097
Other professional fees	221,002	81,985	53,468	356,455	6,901	33,606	40,507	396,962
Information technology	8,235	3,055	1,992	13,282	1,476	-	1,476	14,758
Office expenses	697	259	167	1,123	5,931	369	6,300	7,423
Occupancy	44,076	16,351	10,664	71,091	7,899	-	7,899	78,990
Travel	41,233	15,296	9,976	66,505	2,837	750	3,587	70,092
Conferences and meetings	18,332	6,800	4,435	29,567	2,723	121	2,844	32,411
Insurance	7,613	2,824	1,842	12,279	1,364	-	1,364	13,643
Subscriptions and dues	43,612	16,179	10,551	70,342	5,265	1,891	7,156	77,498
Marketing and promotion	11,762	4,363	2,846	18,971	-	-	-	18,971
Total Expenses	\$ 1,509,834	\$ 560,100	\$ 365,281	\$ 2,435,215	\$ 87,205	\$ 160,040	\$ 247,245	\$ 2,682,460

Community Health Commission of Missouri
Statement of Functional Expenses
Year Ended December 31, 2024

	Program Services				Supporting Activities			Total Expenses
	Activation	Innovation	T/TA	Total	Management and general	Fundraising	Total	
Assistance to individuals	\$ 2,052	\$ 722	\$ 1,026	\$ 3,800	\$ 181	\$ -	\$ 181	\$ 3,981
Salaries & related expenses	797,447	308,227	371,080	1,476,754	32,108	70,456	102,564	1,579,318
Legal fees	1,172	412	586	2,170	8,238	-	8,238	10,408
Accounting	74,650	26,266	37,324	138,240	15,360	-	15,360	153,600
Other professional fees	239,446	84,250	119,723	443,419	4,471	23,806	28,277	471,696
Information technology	6,561	2,309	3,280	12,150	1,350	-	1,350	13,500
Office expenses	39,422	7,062	10,037	56,521	(953)	-	(953)	55,568
Occupancy	37,057	13,039	18,528	68,624	7,625	-	7,625	76,249
Travel	16,060	5,651	8,030	29,741	579	-	579	30,320
Conferences and meetings	11,825	4,161	5,913	21,899	783	-	783	22,682
Insurance	5,621	1,977	2,810	10,408	1,157	-	1,157	11,565
Subscriptions and dues	27,258	9,590	13,630	50,478	3,178	-	3,178	53,656
Outreach activity	6,334	2,229	3,167	11,730	2,224	-	2,224	13,954
Marketing and promotion	4,207	1,480	2,104	7,791	862	-	862	8,653
Total Expenses	<u>\$ 1,269,112</u>	<u>\$ 467,375</u>	<u>\$ 597,238</u>	<u>\$ 2,333,725</u>	<u>\$ 77,163</u>	<u>\$ 94,262</u>	<u>\$ 171,425</u>	<u>\$ 2,505,150</u>

Community Health Commission of Missouri
Statements of Cash Flows
Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Cash Flows From Operating Activities		
Change in net assets	\$ (1,010,896)	\$ 1,789,813
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities		
Non-cash lease expense	1,674	(2,303)
(Increase) decrease in assets:		
Accounts receivable	435,565	(1,590,457)
Prepaid expenses	4,025	(21,894)
Increase (decrease) in liabilities:		
Accounts payable	(27,715)	20,958
Accrued expenses	(25,413)	(102,976)
Deferred revenue	(857,510)	(835,709)
Net Cash Provided Used in Operating Activities	<u>(1,480,270)</u>	<u>(742,568)</u>
Net Decrease in Cash and Cash Equivalents	(1,480,270)	(742,568)
Cash and Cash Equivalents, Beginning of Year	<u>8,574,640</u>	<u>9,317,208</u>
Cash and Cash Equivalents, End of Year	<u><u>\$ 7,094,370</u></u>	<u><u>\$ 8,574,640</u></u>

Supplemental Disclosure of Cash Flow Information

Noncash Operating Activities

During 2025, the Organization capitalized right-of-use assets totalling \$242,021 for assets under an operating lease with corresponding lease liabilities for the same amount.

Community Health Commission of Missouri
Notes to the Financial Statements
December 31, 2025 and 2024

1. Nature of Operations and Basis of Presentation

Organization

The Community Health Commission of Missouri, (the "Organization") is a not-for-profit organization incorporated in Missouri. The Organization operates to achieve zero health disparities through community and health system partnerships by leveraging the connection of community and systems to co-create innovative solutions that yield health equity in all policy and outcomes.

Program Service Descriptions

The Organization's major program services consist of:

Activation – Provides non-partisan and collaborative approaches to drive systems change to advance health equity;

Innovation – Collaborates with communities, organizations, health institutions, and educational partners to design community-led solutions for health equity, research, and workforce pipeline programs that center community expertise while establishing inclusive and trauma-informed practices;

Training & Technical assistance (T/TA) – Provides training, technical assistance, and capacity building to assist organizations, community groups, and communities in implementing equity-centered trauma-informed care.

Basis of Presentation

The accompanying financial statements have been prepared in accordance with the provisions of the Financial Accounting Standards Board ("FASB"), Accounting Standards Codification (the "FASB ASC"), which is the source of authoritative, non-governmental accounting principles generally accepted in the United States of America ("GAAP"). All references to authoritative accounting guidance contained in our disclosures are based on the general accounting topics within the FASB ASC.

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified into two categories of net assets, as applicable, and reported as follows:

Net assets without donor restrictions - Net assets that are not subject to donor-imposed stipulations. Board designated funds are established by the Board of Commissioners and represent net assets without donor restrictions that have been set aside for specific purpose.

Net assets with donor restrictions - Net assets subject to donor-imposed stipulations that may be satisfied by specific activities or the passage of time, or are required to be maintained in perpetuity by the Organization. The income earned on any related investments may be subject to donor-imposed stipulations.

Community Health Commission of Missouri
Notes to the Financial Statements
December 31, 2025 and 2024

2. Summary of Significant Accounting Policies

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Fair Value Measurements

The Organization follows guidance issued by the FASB on fair value measurements, which establishes a framework for measuring fair value, clarifies the definition of fair value within that framework, and expands disclosures about the use of fair value measurements. This guidance applies whenever fair value is the applicable measurement. The three general valuation techniques used to measure fair value are the market approach, cost approach, and income approach.

Cash and Cash Equivalents

The Organization classifies as cash and cash equivalents all checking, savings, and money market accounts and all highly liquid investments maturing within 90 days of purchase.

Accounts Receivable

The majority of accounts receivable are for grants from reputable foundations and training contracts. Changes in the estimate of uncollectible amounts are recorded as those circumstances become known and recognized as credit loss expense in the statement of activities.

The Organization provides an allowance for credit loss equal to the estimated losses that will be incurred in the collection of accounts receivable, if any. The allowance is based on multiple factors, including historical experience, the credit quality of the customer base, the aging of accounts receivable, current economic conditions, and management's expectations of conditions in the future, as applicable. The allowance and associated accounts receivable are reduced when the receivables are determined to be uncollectible.

The Organization's accounts receivable are disaggregated and pooled by aging categories. Accounts past due 90 days or more are evaluated for loss individually on a customer by customer basis. For all other aging categories, the risk of loss is assessed over the contractual life of the accounts receivable and the historical loss amounts for each pool are adjusted for current and future conditions based on management's qualitative considerations.

Community Health Commission of Missouri
Notes to the Financial Statements
December 31, 2025 and 2024

Leases

The Organization leases certain office space. The Organization assesses whether an arrangement qualifies as a lease (conveys the right to control the use of an identified asset for a period of time in exchange for consideration) at inception and only reassesses its determination if the terms and conditions of the arrangement are modified. The Organization has recognized a liability representing the future lease payments and right-of-use asset representing its right to use the underlying asset for the lease term. The Organization elected to use the practical expedient to use a risk-free rate of return at the commencement date in determining the present value of lease payments. The Organization has elected to treat leases with a lease term of 12 months or less as short term leases and are not recorded on the statement of financial position. Lease expense is recognized on a straight-line basis over the lease term for short term leases, and variable lease expenses are recognized in the period in which they are incurred.

Deferred Revenue

Deferred revenue consists of payments received in advance of claim or grant expenses. These payments will be recognized as income in the period in which they are earned.

Support and Revenue

Contributions are recorded as received, and unconditional promises to give are recorded as the promise is made. All contributions are available for general activities unless specifically restricted by the donor. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Contributions with donor restrictions in which the restrictions are met within the same year as received are reported as contributions without donor restrictions in the accompanying financial statements.

Program fees are recognized as income in the period that specific services are provided.

Functional Expense Allocation

The costs of program services and supporting activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the program services and supporting activities benefited. The Activation program is the largest program operated by the Organization, substantially all salaries and other compensation amounts are allocated to program expenses.

Income Taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code"), except on net income derived from unrelated business activities as defined in the Code. Accordingly, the Organization files as a tax exempt organization.

Community Health Commission of Missouri
Notes to the Financial Statements
December 31, 2025 and 2024

The Organization follows guidance issued by the FASB on accounting for income taxes and has evaluated its tax positions, expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings, and believes that no provision for income taxes is necessary to cover any uncertain tax positions. The Organization's and AWC's returns for tax years 2022 and later remain subject to examination by taxing authorities.

Subsequent Events

The Organization has evaluated subsequent events through August 17, 2026, the date the financial statements were available to be issued.

3. Leases

The Organization has an operating lease for leased office space. The following summarizes the line items in the statements of financial position which include amounts for operating as of December 31, 2025:

Weighted Average Remaining Lease Term	
Operating Leases	2.67 years
Weighted Average Discount Rate	
Operating Leases	7.50 %

The maturities of the operating lease liability as of December 31, are as follows:

<u>Years Ending December 31,</u>	Operating
2026	\$ 74,484
2027	76,530
2028	<u>51,562</u>
Total lease payments	202,576
Less: Interest	<u>18,490</u>
Present value of lease liabilities	<u><u>\$ 184,086</u></u>

The components of lease expense for the years ended December 31, are as follows:

	<u>2025</u>	<u>2024</u>
Operating lease expense	<u>\$ 75,340</u>	<u>\$ 72,099</u>

The following summarizes cash flow information related to leases for the years ended December 31,:

	<u>2025</u>	<u>2024</u>
Cash paid for amounts included in the measurement of lease liability:		
Operating cash flows from operating leases	<u>\$ 75,340</u>	<u>\$ 72,099</u>

Community Health Commission of Missouri
Notes to the Financial Statements
December 31, 2025 and 2024

4. Liquidity and Availability of Financial Assets

The following reflects the Organization's financial assets as of December 31, reduced by amounts not available for general use within one year because of contractual or donor-imposed restrictions or internal designations. Amounts not available include amounts set aside for operating reserves that could be drawn upon if the Board approves that action.

	2025	2024
Cash and cash equivalents	\$ 7,094,370	\$ 8,574,640
Accounts receivable	1,494,660	1,930,224
Contractual or donor-imposed restrictions or internal designations:		
Other donor restrictions	(1,393,694)	(2,146,393)
Financial Assets Available to Meet Cash Needs for Expenditures Within One Year	<u>\$ 7,195,336</u>	<u>\$ 8,358,471</u>

The Organization's primary sources of support are contributions and grants, program fees, and investment income. Some support is required to be used in accordance with the purpose restrictions imposed by the donors.

5. Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods:

	2025	2024
Subject to expenditures for specified purpose	\$ 1,393,694	\$ 2,145,180
Subject to passage of time	-	1,213
	<u>\$ 1,393,694</u>	<u>\$ 2,146,393</u>

Assets released from restrictions for the years ended December 31, are as follows:

	2025	2024
Released from restrictions of purpose	\$ 996,475	\$ 430,526
Released from restrictions of time	1,213	11,250
	<u>\$ 997,688</u>	<u>\$ 441,776</u>

6. Retirement Plans

The Organization maintains a safe harbor simple IRA contributory retirement savings plan covering substantially all employees who meet certain eligibility requirements. Employer contributions to the plan totaled \$32,266 and \$27,995 for the years ended December 31, 2025 and 2024, respectively.

Community Health Commission of Missouri
Notes to the Financial Statements
December 31, 2025 and 2024

7. Risks and Uncertainties

Concentrations

Contributions from three grantees were approximately 75 percent of the Organization's contributions during the year ended December 31, 2025. Contributions from one grantee were approximately 70 percent of the Organization's contributions during the year ended December 31, 2024. Accounts receivable from three customers were approximately 96 percent of the Organization's accounts receivable at December 31, 2025. Accounts receivable from two customers were approximately 97 percent of the Organization's accounts receivable at December 31, 2024.

Concentration of Credit Risk

Financial instruments, which potentially subject the Organization to concentrations of credit risk, consist principally of cash and cash equivalents and accounts receivable. The Organization maintains its cash primarily with one financial institution. Deposits at this bank are insured by the Federal Deposit Insurance Corporation ("FDIC") up to \$250,000. At December 31, 2025, there were no cash balances in excess of federally insured limits at the bank. The Organization performs ongoing credit evaluations of its customers and maintains allowances, as needed, for potential credit losses. Although the Organization is directly affected by the financial stability of its customer base, management does not believe significant credit risk exists at December 31, 2025.